



THE OPEN HYBRID SEMINAR

Szeged, 14 October 2025

Erasmus+ Cooperation partnerships in higher education
2024-1-PL01-KA220-HED-000250324

WP5. Outreach and networking





About the project

Małgorzata Kopalska
University of Szczecin



Co-funded by the
European Union

AI 4 UNI

Erasmus+ Cooperation partnerships in higher education

2024-1-PL01-KA220-HED-000250324

Project lump sum: 250 000 €

Duration: 32 months, end date: 30 April 2027

LACK OF KNOWLEDGE: HEIs need experts of legal and ethical issues of AI implementation;

LACK OF AWARENESS: AI may face resistance from those who are unfamiliar or fear its potential impact on jobs , human interaction, and originality of work;

NEED TO STAY RELEVANT: HEIs should stay ahead of the curve and be an example of proper AI usage;

NEED TO USE AI TOOLS: the HEIs want to use AI in their daily work in order to automate mundane tasks.

The AI4Uni project is focused on **AI literacy** and aims at developing the digital skills and competencies of all members of the **academic community**: students, academic and administrative staff.

It also addresses **organisational needs of the universities** to use newest technologies to their advantage in order **to enhance their capacity**.

A general objective is to increase the organisational capacity of the universities to responsibly use AI solutions.

Specific objectives:

1. Raising awareness about responsible AI usage,
2. Developing necessary competences and skills,
3. Implementing tailor made AI solutions for the participating universities.

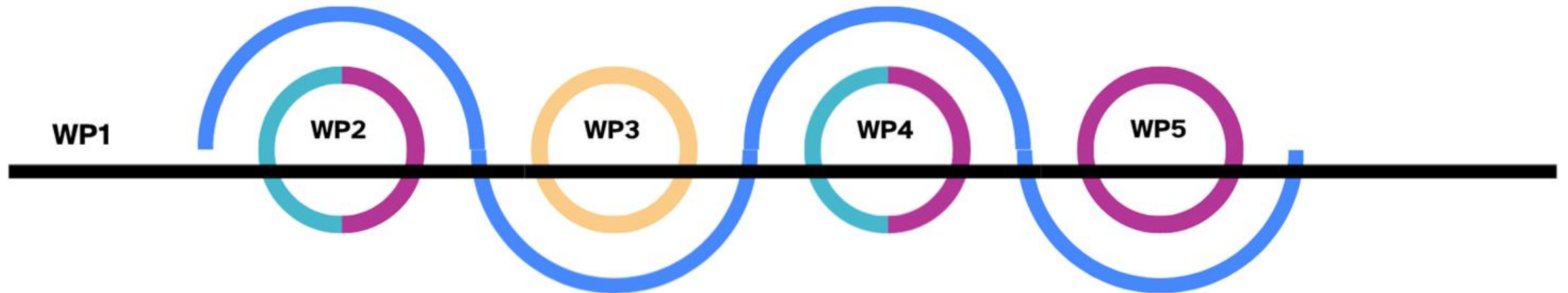


increasing the organisational capacity
of HEIs to responsibly use AI solutions

raising awareness about
responsible AI usage

developing necessary
competences and skills

implementing tailor made AI
solutions for the participating HEIs



WP1: management

WP2: AI for HE - the state of play

WP3: Skills and competencies development

WP4: AI solutions implementation

WP5: outreach and networking

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Responsible AI - interviews with the stakeholders

Elena de la Cova
Universidad Pablo de Olavide

Interviews conducted by SGroup

AI4UNI				
University	Professor	Staff Member	Student	Status
Aarhus	Done	Done	Done	Completed
Giessen	Done	Done	Done	Completed
Kaunas	Done	Done	Done	Completed
Los Andes	Done	Done	Done	Completed
Minho	Done	Done	Done	Completed
Lille	Done	Done	Done	Completed
Stellenbosch	Done	Done	Done	Completed
Westminster	Done	Done	Done	Completed
Catania	Done	Done	Done	Completed
Ghent	Done	Done	Done	Completed
Total Completed		30		
Scheduled		0		
In Process		0		
Total Planned		30		

Interview questions

Clusters: **administrative staff, students and professors**

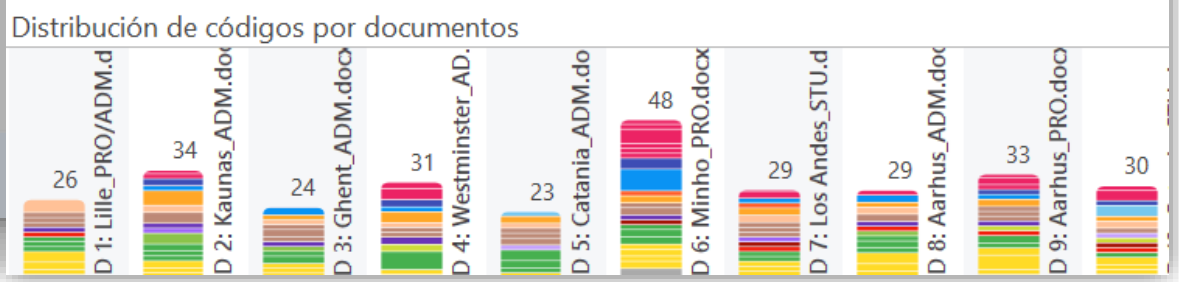
- General knowledge about AI
- AI use at work
- Usefulness of the AI use at work
- Concerns about the use of AI
- Knowledge about potential institutional guidelines about AI use at work

Coding interviews with Atlas.ti

Document Manager

Name	Groups	Codes
Aarhus_PRO.docx	CLUSTER: Academic GENDER: Female AGE: 45-59 SPECIALTY: Human...	22
Aarhus_STU.docx	AGE: 18-29 CLUSTER: Students GENDER: Female SPECIALTY: Human...	20
Catania_ADM.docx	GENDER: Female CLUSTER: Adminis... AGE: 45-59	18
Catania_PRO.docx	CLUSTER: Academic SPECIALTY: Engine... AGE: 30-44 GENDER: Male	14
Catania_STU.docx	CLUSTER: Students SPECIALTY: Engine...	19

A. Scenarios	220	[Academic staff] [Administrative staff] [Students]
B. Frequency of use	95	[Academic staff] [Administrative staff] [Students]
C. Trustworthiness	97	[Academic staff] [Administrative staff] [Students]
D. AI Knowledge	84	[Academic staff] [Administrative staff] [Students]
E. AI Guidelines & Permissi...	45	[Academic staff] [Administrative staff] [Students]
F. Reported Usefulness &...	131	[Academic staff] [Administrative staff] [Students]
G. Concerns	165	[Academic staff] [Administrative staff] [Students]
H. Reported AI tools	81	[Academic staff] [Administrative staff] [Students]



Codes

Codes	Description
Scenarios	Situations or contexts in which AI tools can be used.
Frequency of use	Frequency of AI use reported by an interviewee.
Trustworthiness	Reported levels of confidence in AI-provided results.
AI Knowledge	Demonstrated AI knowledge and training deficits
AI Guidelines & Permission	Institutional AI use policies.
Reported Usefulness and Advantages	Perceived usefulness of AI tools or lack thereof
Concerns	Concerns expressed by an interviewee regarding the use of AI
Reported AI tools	Explicit AI tool identification

AI Knowledge

- Basic AI knowledge
- Knowledge about trustworthiness:

“That is that you can trust the fact that these are, for me, tools that are that are transparent about how they gather the data, how they deal with your data, what they do with it, I mean, and how they.. things like that, that you can trust that the output is not completely reliable, because that's not possible, but more reliable, and that they made the tool in an ethical way. That's for me, trustworthy AI.”

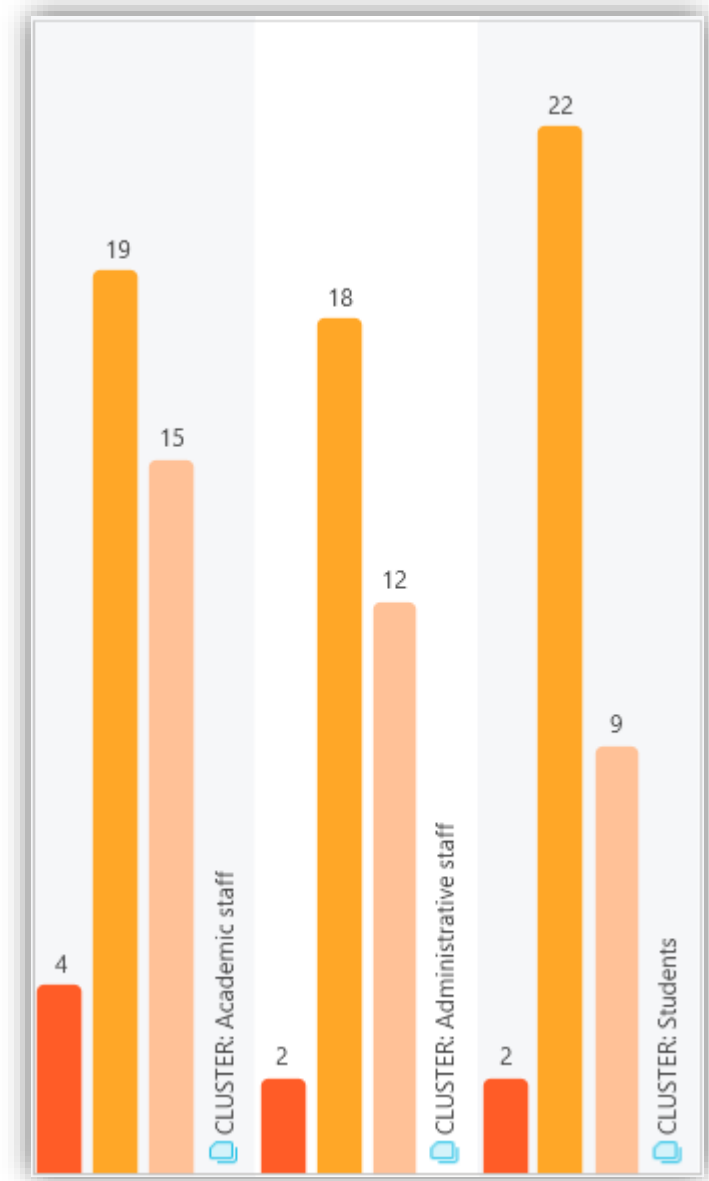
- Training need identified: students

Trustworthiness

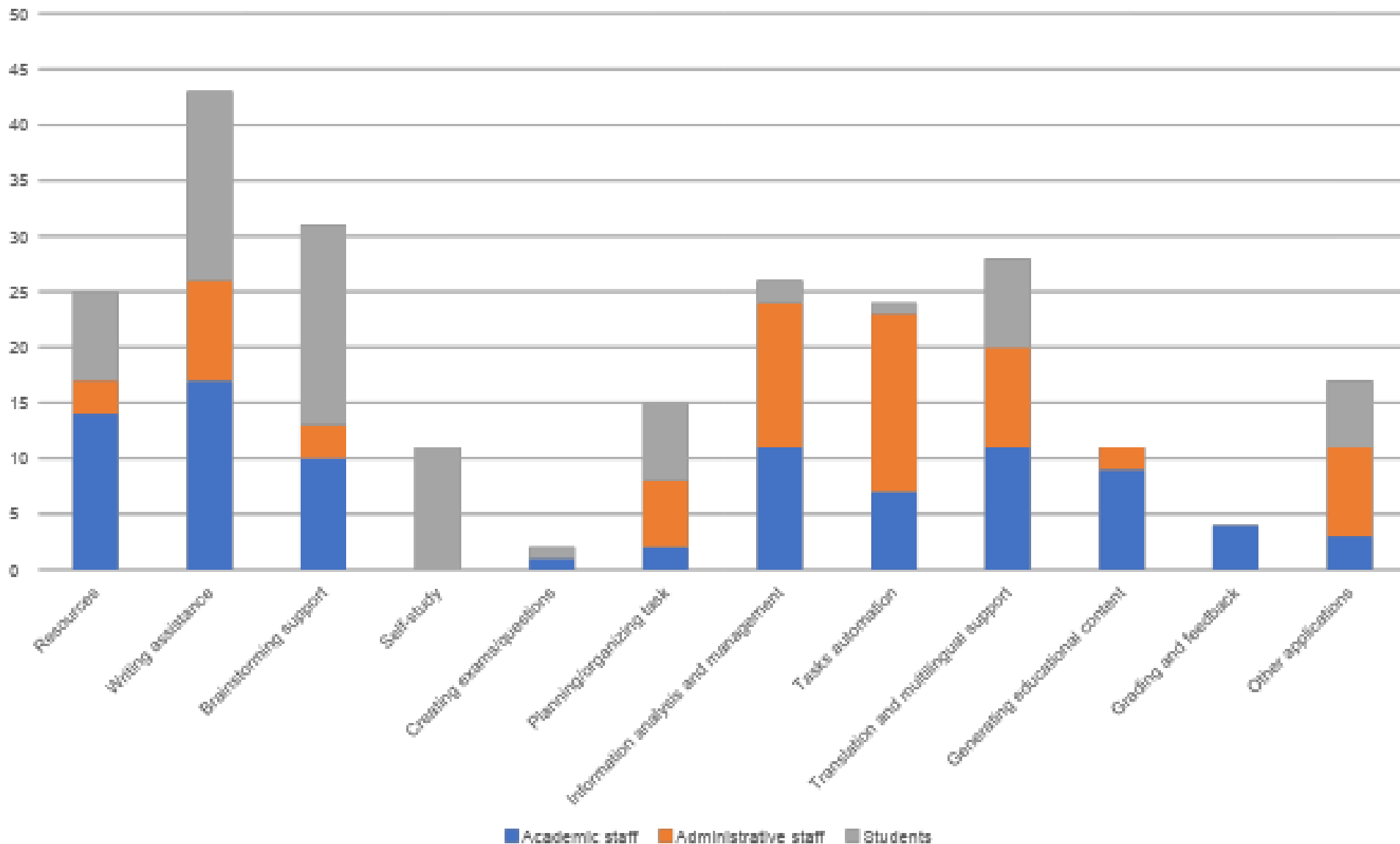
Codes: **Blind trust**, **Conditioned-trust**, **Mistrust**

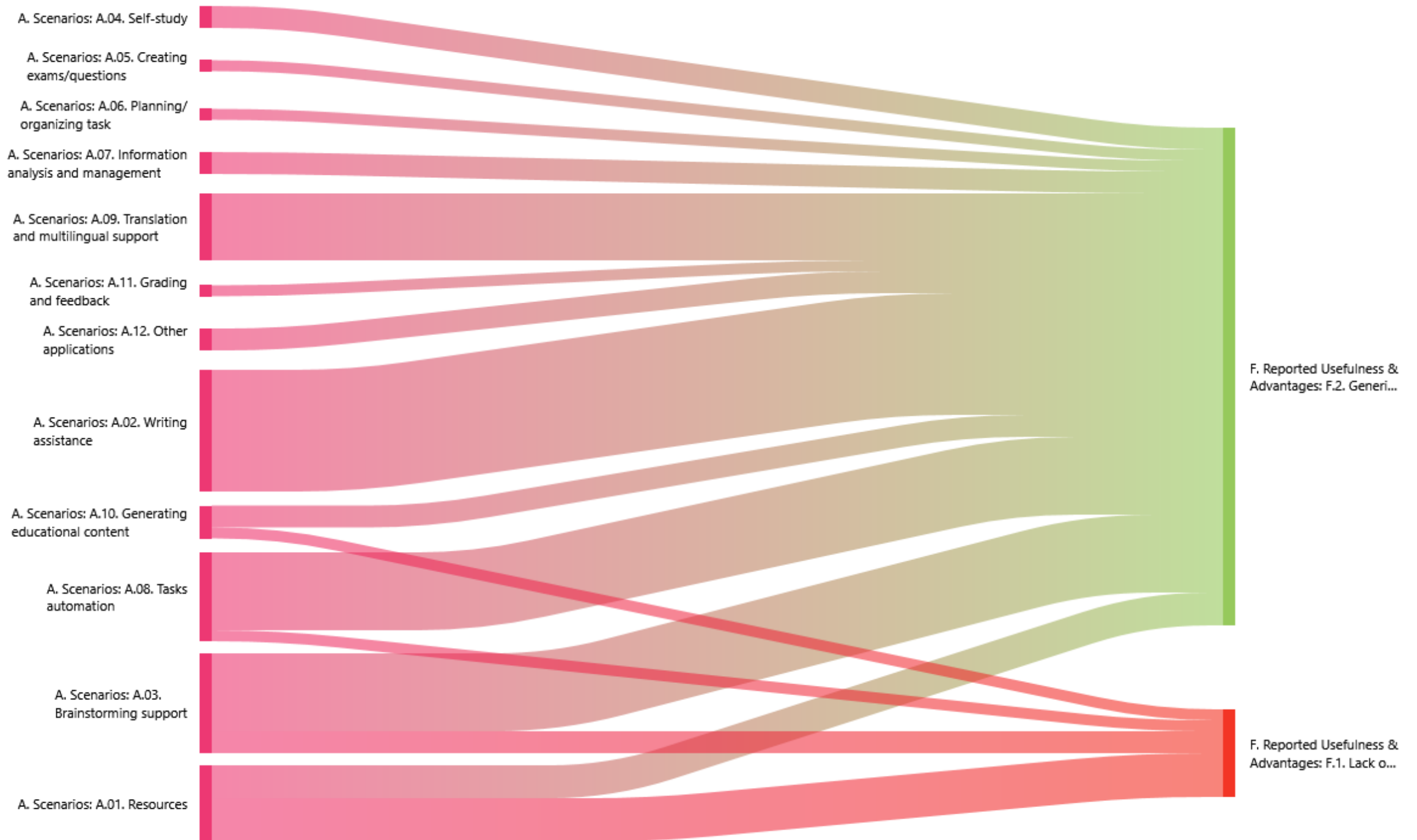
Conditioned trust: “In research, we need to **verify** all the results that the AI tool gives us, for example, even in literature review, because we need to **verify** if the results are correct or not. “

Mistrust: “I use it mainly for stylistic purposes. I've seen a lot of **incorrect answers**, so I know that **it doesn't think and it doesn't really know what it's saying**.”



Scenarios





Reported AI Tools

- **ChatGPT**
- DeepL
- Scopus AI
- Elicit
- Copilot
- Deepseek
- Adobe Firefly
- Google NotebookLM
- Grammarly
- Hyperwrite
- Grok
- Mistral AI
- Claude
- Read AI
- Gemini

Concerns

“I would say one of the biggest challenges is **hallucinations**. And as I previously mentioned, first you have to **have the knowledge** in order to understand and you cannot ever, how to say, rely 100% on AI generated output, especially in the field where you are not professional. “

“...in my field because we have a lot of **personal data** and you don't know what you can search for. You can't put the names in it or the dates or age, so it's very difficult.□

“Even like during my, during these courses, I've seen that people, other PhD students use AI to write even the most basic information. And that is something that was very shocking. I mean, This is not something hypocritical or anything, but I use AI too. But I think that this is becoming really, really critical, especially in academia, because all of us are becoming more and more **dependent on these kinds of tools**. And I think that maybe in the near future, there's going to be really serious actions So far, that is not the case. “

		CLUSTER: Acade... 9 230	CLUSTER: Admini... 10 244	CLUSTER: Students 10 209
● ◇ G. Concerns: G.1. Unreliable Output	48	22	12	17
● ◇ G. Concerns: G.2. AI Use Impact	30	11	7	12
● ◇ G. Concerns: G.3. Data Privacy	32	11	13	10
● ◇ G. Concerns: G.4. Training needs	25	3	10	12
● ◇ G. Concerns: G.5. Human Replacement	18	4	11	4
● ◇ G. Concerns: G.6. Other concerns	35	15	8	15

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Building organizational capacity: AI implementation at the universities

*Dr. Hasibe Aysan
Ostim Technical University, Ankara*



OSTİMTECH

**THIRD-GENERATION,
INNOVATIVE AND
ENTREPRENEURIAL
UNIVERSITY MODEL**



Co-funded by the European Union

PROJECT MANAGEMENT TEAM



Core Project Management Team

Project Coordinator

Assist. Prof. Hasibe AYSAN

Oversees project execution, ensuring timeline adherence, budget management, risk mitigation, and stakeholder communication. Leads project reporting, performance evaluation, and resource allocation. Collaborates closely with the administrative coordinator for seamless project management.

Researcher/Advisor

Prof. Dr. Elif AKAGÜN ERGİN

Provides academic and research guidance, ensuring project alignment with scientific standards. Reviews methodologies, analyzes field data, and oversees the development and accuracy of academic outputs. Guides the project team and aligns efforts with strategic goals.

Researcher/Administrative Coordinator

Saim KARABULUT

Manages internal university coordination with various departments including Financial Affairs, Procurement, Public Relations, Technical Support, and the Organization Committee. Ensures the smooth operation of support units to meet project requirements. Contributes to research efforts.



Support Units and Their Roles



Public Relations and Promotion

Ensures project visibility and dissemination, supporting the preparation and distribution of reports, press releases, and event announcements.



Financial Affairs

Assists the team with budget planning, expenditure monitoring, and financial reporting.



Purchasing Unit

Procures goods and services required for the project.



Technical Support

Provides technical infrastructure, logistical support, and technical assistance during events.



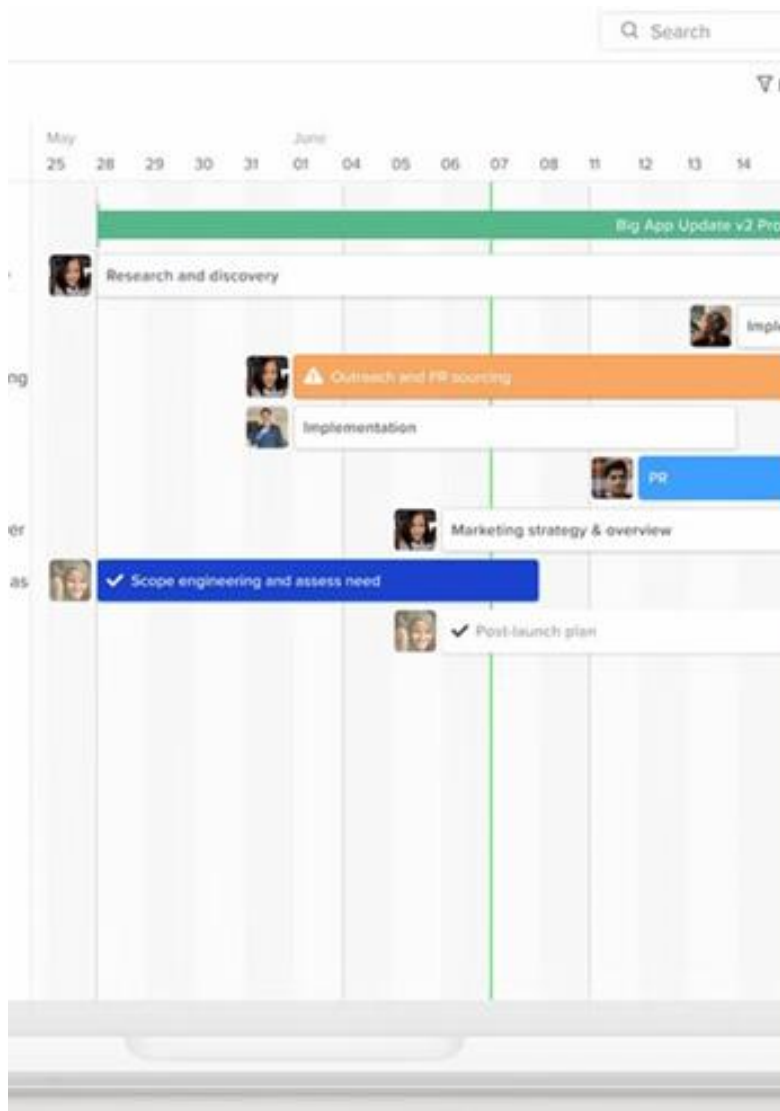
Organization Committee

Organizes meetings, seminars, and events within the project scope.



Technical Support Department

Provides technical infrastructure for project activities and supports logistics and technical needs during events.



Project Management Tools

Project Management Software

Internally; Jira

Communication Platforms

Internally; Microsoft Teams, face to face

AI4Uni Project

WP4: AI Solutions Implementation

Work Package 4

AI Solutions Implementation

OSTIM Technical University

Lead Implementation Partner



Project Context

Building on Previous Work Packages

1 WP1: Project Management

Coordination framework and governance structure

2 WP2: State of Play

Analysis of legal, ethical and practical implications of AI in HE

3 WP3: Skills Development

Training modules for staff and students on AI literacy

5 WP5: Outreach

Dissemination through seminars and networking events

4 WP4: AI Solutions Implementation

Practical application of insights from WP2 and skills from WP3

WP4 Overview

Strategic Implementation Framework

Mission Statement

Lead the implementation of tailored AI solutions that enhance organizational capacity and ensure responsible AI adoption across OSTIM Technical University



Strategic Focus

- Needs-based approach
- Stakeholder engagement
- Sustainable adoption
- Evidence-based selection



Target Groups

- Academic staff
- Administrative personnel
- Students
- Management

Key Responsibilities

OSTIM's Leadership Role in WP4



Lead AI Solutions Implementation

Spearhead the deployment of AI tools specifically tailored to OSTIM Technical University's unique needs and context



Collaborate on Best Practices

Work with consortium partners to identify, document and share successful AI implementation strategies



Develop AI Toolbox & Guidelines

Contribute to creating comprehensive resources that will serve as reference materials for other higher education institutions



Ensure Active User Adoption

Achieve minimum threshold of **70 active users** across different stakeholder groups

Implementation Approach

Phase-Based Methodology



Expected Outcomes

Deliverables and Impact



Institutional Impact

- ✓ Enhanced operational efficiency
- ✓ Improved decision-making processes
- ✓ Modernized academic services
- ✓ Increased digital competence



Project Deliverables

- ✓ Functional AI tools deployed
- ✓ 70+ active users engaged
- ✓ Implementation case studies
- ✓ Best practice documentation



Knowledge Products

- ✓ AI Toolbox for Higher Education
- ✓ Implementation guidelines
- ✓ Evaluation framework
- ✓ Lessons learned repository



Broader Contribution

- ✓ Replicable models for other HEIs
- ✓ Sector-wide knowledge sharing
- ✓ Evidence-based recommendations
- ✓ Sustainable adoption strategies

Success Metrics

Measuring Impact and Achievement

Quantitative Indicators

- **70+ active users** minimum threshold
- Number of AI tools deployed
- User satisfaction rates
- System adoption percentage
- Cost-benefit analysis results

Qualitative Indicators

- User experience feedback
- Stakeholder engagement quality
- Process improvement stories
- Change management success
- Organizational culture impact

Continuous Monitoring Framework

Monthly

Usage analytics

Quarterly

Impact assessment

Annual

Comprehensive review

Collaboration & Synergies

Working Across the Consortium

Partnership Approach

WP4 builds on collaborative foundations established across all work packages, ensuring integrated implementation aligned with project-wide objectives.

Knowledge Exchange

Share implementation experiences, challenges, and solutions with partner institutions for mutual learning

Joint Development

Co-create AI Toolbox and guidelines with inputs from all consortium members

Cross-Institutional Testing

Validate AI solutions across different institutional contexts for broader applicability

Feedback Loops

Establish continuous communication channels for real-time problem-solving and adaptation

Questions & Discussion

OSTIM Technical University

AI4Uni Project - Work Package 4

AI Solutions Implementation Lead



Collaborative



Impactful



Sustainable

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AI Act and Higher Education

Aleksandra Klich
University of Szczecin

What is AI Act?

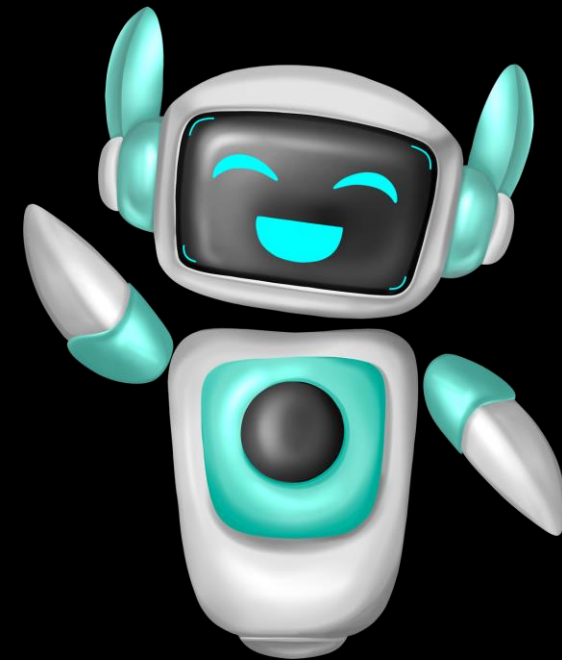
AI Act (Regulation (EU) 2024/1689)

First comprehensive legal framework for AI in the world

Entry into force: August 2025 (phased application)

postponed to August 2026

Aim: Safe, transparent, and trustworthy AI



Implementation of AI Act

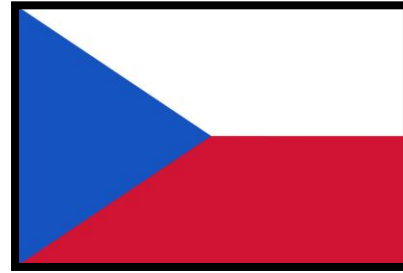


THE ARTIFICIAL INTELLIGENCE SPANISH STRATEGY (AISS, 2020)

IN 2023, THE SPANISH GOVERNMENT CREATED THE SPANISH AGENCY FOR THE SUPERVISION OF ARTIFICIAL INTELLIGENCE



AS OF BEGINNING 2025, TURKEY DOES NOT YET HAVE A COMPREHENSIVE, DIRECT LEGAL FRAMEWORK FOR ARTIFICIAL INTELLIGENCE (AI).



NATIONAL ARTIFICIAL INTELLIGENCE STRATEGY OF THE CZECH REPUBLIC 2030 (NAIS), WHICH WAS UPDATED IN JULY 2024




DRAFT A LAW ON ARTIFICIAL INTELLIGENCE SYSTEMS, WHICH WAS PUBLISHED ON 16 OCTOBER 2024.
11.02.2025 - NEW DRAFT

Risk-based approach



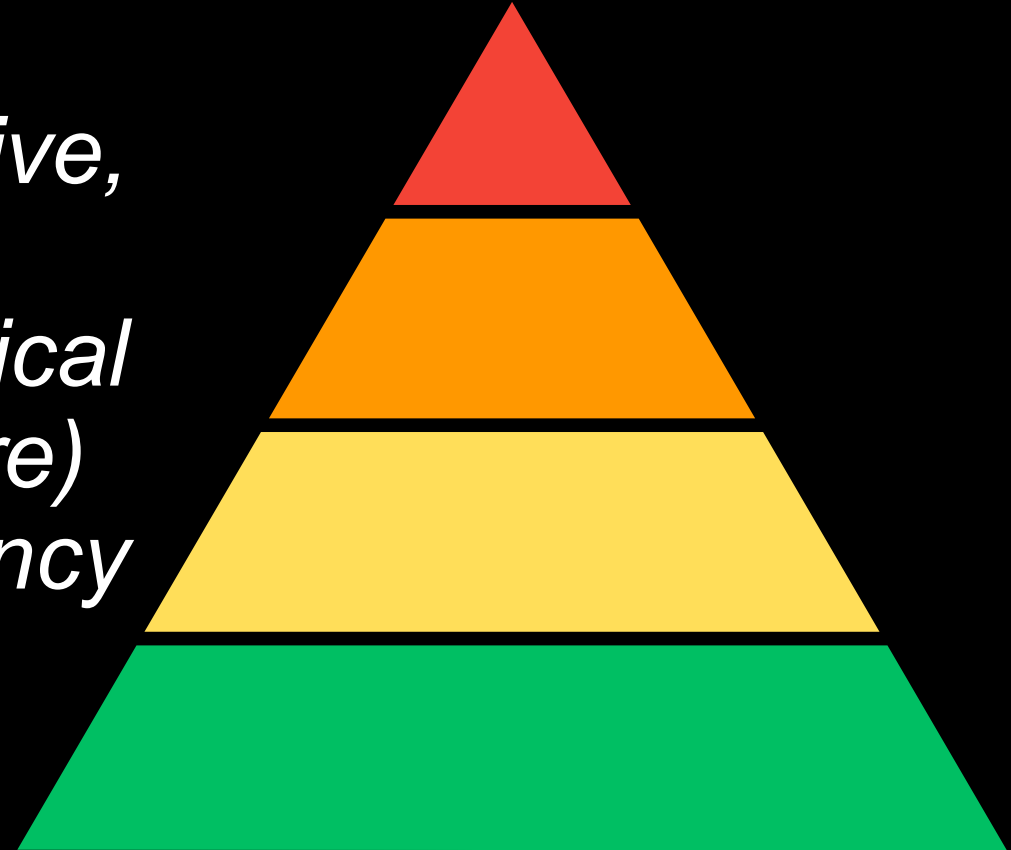
Risk-based approach

 *Prohibited AI – manipulative, social scoring*

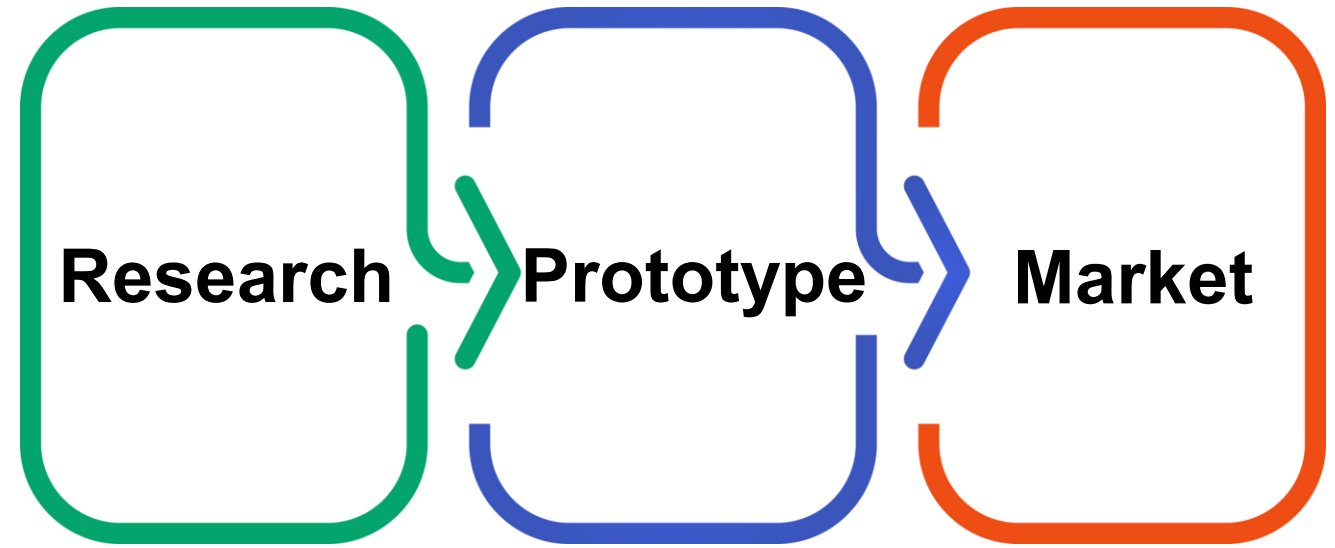
 *High-risk AI – safety-critical (education, employment, healthcare)*

 *Limited risk – transparency obligations*

 *Minimal risk – free use*



HEIs as Providers of AI



- **Research and prototype exemption (Art. 2(6))**
- **Risk assessment before deployment**
- **Documentation and conformity checks**
- **Transition from research → commercialization**

HEIs as Users of AI

Universities as AI users

AI in administration (admissions,
HR, grading)

Transparency & human oversight

Data protection and GDPR

alignment

Ethical governance



Education and Capacity Building

HEIs as educators and regulators

- Building AI literacy among students & staff
- Developing AI ethics curricula
- Participation in AI sandboxes
- Cooperation with national AI authorities

Beyond the legal and technological aspects, the AI Act is also an educational impetus.

Universities have a responsibility—and an opportunity—to shape digital skills, critical thinking about AI, and regulatory awareness.

AI literacy is not just for computer scientists—it is an interdisciplinary issue. In the future, there may be certified programs compliant with the AI Act or so-called regulatory sandboxes, where universities will test solutions in a safe legal environment.



Challenges

Opportunities

Compliance burden

Leadership in ethical AI

Lack of expertise

New research funding

Need for coordination

Public trust and innovation

Artificial
intelligence
should be
a tool for people
and
serve humanity



**Are our Universities
ready to teach – and act –
in the spirit of the AI Act?**



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AI literacy trainings for students and staff

Małgorzata Kopalska
University of Szczecin

AI literacy trainings

University staff

Students

March 2026

Online module

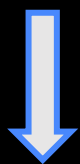
On-site module

4 - 6 May 2026

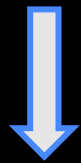
University of Hradec Kralove,
Czechia

March - April 2026

Online module



Training script



Training script

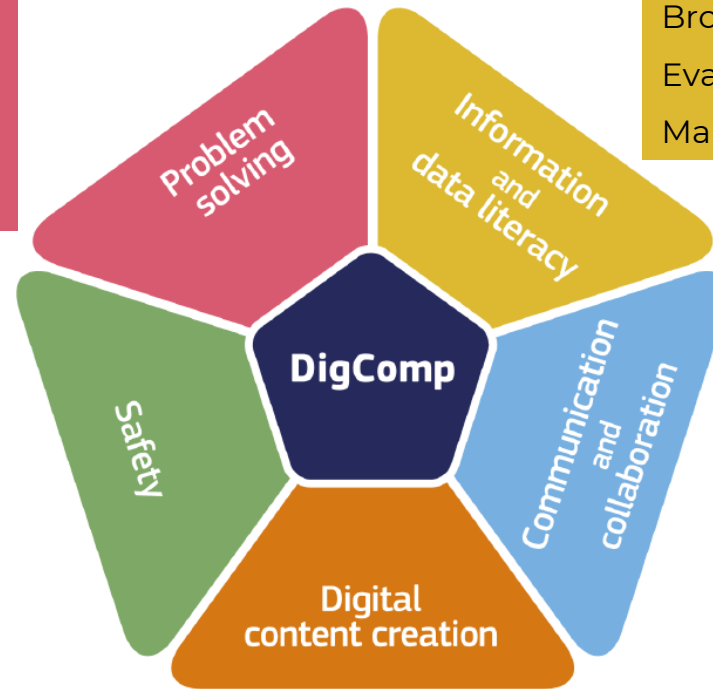


Training script

DigComp 2.2: The Digital Competence Framework for Citizens

Solving technical problems
Identifying needs & technological responses
Creatively using digital technology
Identifying digital competence gaps

Browsing, searching & filtering data, information & digital content;
Evaluating data, information and digital content;
Managing data, information and digital content.



Protecting devices
Protecting personal data and privacy
Protecting health and well-being
Protecting the environment

Interacting through digital technologies;
Sharing through digital technologies;
Engaging citizenship through digital technologies;
Collaborating through digital technologies;
Netiquette;
Managing digital identity.

Developing digital content;
Integrating & re-elaborating digital content;
Copyright and licences;
Programming.



Source: <https://publications.jrc.ec.europa.eu/repository/handle/JRC128415>

COMPETENCE AREA

COMMUNICATION AND COLLABORATION

Dimension

Interacting through digital technologies

Knowledge

Aware that some AI systems aim to provide human-like interaction with machines;

Skills

Knows how to identify signs that indicate whether one is communicating with a human or an AI-based conversational agent;

Attitude

Open to AI systems supporting humans to make informed decisions in accordance with their goals.

COMPETENCE AREA

PROBLEM SOLVING

Dimension

Identifying needs and technological responses

Knowledge

Aware that what AI systems can do easily humans are not able to do; while many things that humans can do easily, AI systems are not able to do

Skills

Knows how and when to use machine translation solutions and simultaneous interpretation apps to get a rough understanding of a document or conversation. However also knows when the content requires an accurate translation.

Attitude

Interested in experimenting with various types of AI systems depending on one's own personal needs

COMPETENCE AREA

INFORMATION AND DATA LITERACY

Dimension

**Browsing, searching and filtering data,
information and digital content**

Knowledge

Aware that search results, social media activity streams and content recommendations are often ranked using AI algorithms and models.

Skills

Knows how to formulate search queries to achieve the desired output when interacting with conversational agents or smart speakers.

Attitude

Weighs the benefits and disadvantages of using AI-driven search engines



Have a glimpse of the AI4Uni training

*Hasibe Aysan
Ostim Technical University, Ankara*



Overview of WP4 Practical Activities

- • Aim: To explore AI usage practices among higher education staff.
- • Methods: Face-to-face survey and focus group sessions.
- • Participants: Representatives from SGroup member universities.
- • Outcome: Mapping AI tendencies across higher education institutions.

Survey & Focus Group Design

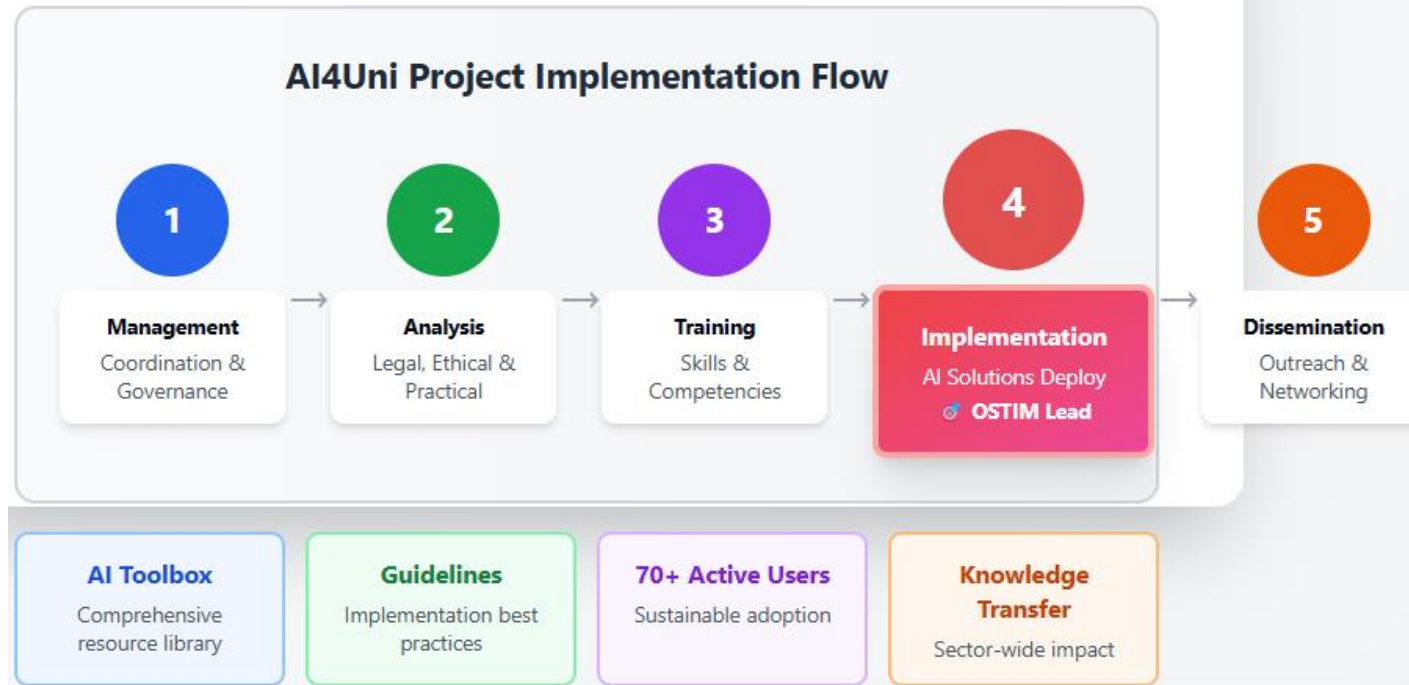
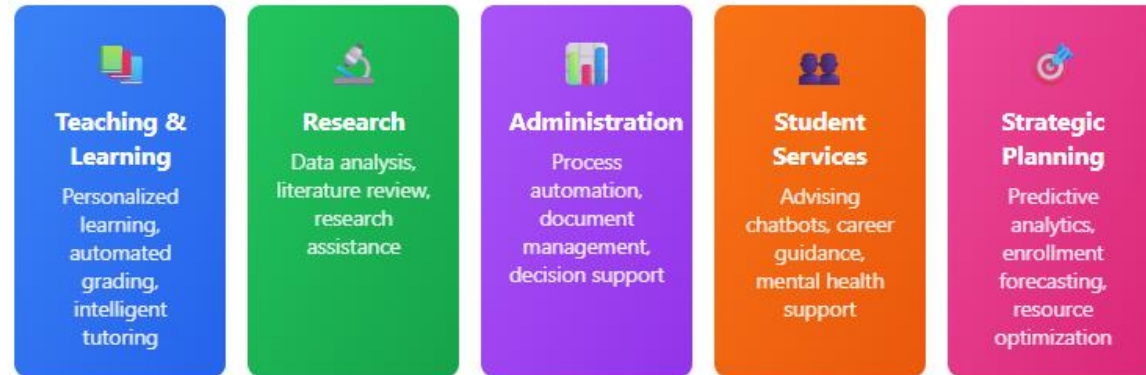
- • Survey: Google Forms (short, clear, ready-to-share via QR code).
- • Focus groups: 15–20 minutes of interactive discussion.
- • Topics: AI tools used, teaching & research applications, perceived benefits, challenges.
- • Analysis: AI-assisted Gioia coding process.

Expected Outcome: AI Tendency Map

- Aggregated findings will inform a visual map showing trends in AI adoption across universities.
- Illustrates key patterns in AI use (teaching, research, administration).
- Identifies readiness levels and institutional gaps.
- Supports data-driven collaboration within the SGroup network.
- Join the focus group and contribute to the AI Tendency Map of Higher Education Members!

AI in Higher Education

Comprehensive Mapping & Implementation Framework



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QUESTIONS ?



Thank you!



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